Quality &CSR Management in Media Companies Workshop guidelines



Challenge Optimum SA

Key Question to address in this afternoon's session

« What are the key success factors (already existing or needed) your company can rely on to build a comprehensive and sustainable CSR reporting mechanism to the general public ?"

Ins and outs of the Affinity Diagram

A powerful tool, also called **Shiba-KJ**, to clarify a problem by answering any question starting by "What, Which ...?"

9-step methodology:

- 1) Ask an accurate **question** starting by "What", "Which"
- 2)Select the group of (max. 8) people who has the competence to answer the question
- **3)Collect information**: answer individually the question in silence, 1 idea / label, capital letters
- 4)Filter each and every answer, collectively by asking 2 questions:
 - Does the label answers the question ?
 - Does everyone understand the answer?
- 5)Build **groups** of answers (based on intuition, not logics)
- 6)Weigh each group according to the order of importance
- 7) Identify the cause & effect relationship between the groups
- 8)Write a **summary sentence** of the answer to the question
- 9)Sign individually the result of the workshop

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« What are the key success factors (already existing or needed) your company can rely on to build a comprehensive and sustainable CSR reporting mechanism to the general public ?"

Think in terms of:

- 1) mission of your Media : information, entertainment, culture/education, protection of public interests, ...
 - 2) accessibility to relevant facts
 - 3) use of data
 - 4) cooperation between the public and journalists
 - 5) new services
 - 6) new financial resources
 - 7) quality criteria



« What are the key success factors (already existing or needed) your company can rely on to build a comprehensive and sustainable CSR reporting mechanism to the general public? »

The figures below stand for the vote of the participants regarding the level of importance of each success factor (the highest, the most important)

the most important)						
33 HR MANAGEMENT	CORPORATE CULTURE	CREDIBLE LEADERSHIP	9 9 FOCUS ON VALUES	CONTR	7 CONTROL SYSTEM	
PROMOTING TRANSPARENCE IN HR DEVELOPMENT	ENSURE INDEPENDANCE & CSR OF INTERNAL PROFESSIONAL ASSOCIATIONS	NEED TRANSPARENT LEADERS	FREQUENT REVISING OF ETHICS CODE	172 INTERNAL CONTROL SYSTEM	EXTERNAL CONTROL SYSTEM	BETTER WORKFLOW TO REACH THE RIGHT PUBLIC WITH THE RIGHT QUALITY OF THE EDITORIAL
RIGHT PERSON IN THE RIGHT PLACE	POLITICAL WILL TO OPERATE PSO IMPARTIALLY	COMMITMENT TO THE VALUES OF THE ORGANIZATION	CODE OF ADVERTISEMENT	INTERNAL MONITORING BODY NEEDED	EFFECTIVE EXTERNAL CONTROL SYSTEM NEEDED	MORE COOPERATION WITH THE PUBLIC NEEDED
	CELEBRATING DIVERSITY IN THE ORGANISATION	TRANSPARENCY OF THE MANAGEMENT SYSTEM		NEED INTERNAL BODY TO CHECK OR CONTROL BEFORE BROADCASTING	EXTERNAL CONTROL MONITORING BODY	QUALITATIVE ANALYSIS OF THE AUDIENCE
	CHANGE MINDEST TO ACCEPT NEW IDEAS ABOUT CONTENT			INTERNAL CONTROL SYSTEM	CONTROL REPORT GRANTED BY INDEPENDANT EXTERNAL BODIES	EXPECTATIONS (BETTER FOCUS WITH RESPECT TO COMMERCIAL MEDIA)
	BETTER COMMUNICATION /COOPERATION INSIDE COMPANY			ENPOWERED OMBUDSMAN		CSR BRANDING MONITORING BODY ACCOUNTABILITY BRAND
				FAIR REGULATIONS LAW	Macau, Oct. 25th 2014	BRAND
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